ELMBROOK SCHOOLS
School District of Elmbrook

BUDGET HEARING/ANNUAL MEETING AGENDA
Monday, September 26, 2011
Central Administration Office
Board Room
13780 Hope Street, Brookfield, WI 53005

BUDGET HEARING – 6:00 p.m.

1. Call to Order by the Board President at 6:00 p.m.
2. Explanation of Budget Hearing Procedures
3. Presentation of the 2011-2012 Budget and Briefing on Financial Planning Ideas for Consideration for 2012-2016
4. Opportunity for Questions
5. Recognition of Gifts to the District During the 2010-2011 School Year

ANNUAL MEETING –7:00 p.m.

1. Call to Order by the Board President at 7:00 p.m.
2. Pledge of Allegiance
3. Reading of Published Notice of Meeting by the Board Clerk
4. Motion to Elect Chairperson for the Annual Meeting
5. Presentation of Rules Governing the Annual Meeting by the Chairperson
   a. Roberts' Rules of Order
   b. Designation of Parliamentarian
   c. Designation of Tellers
6. Approval of the Agenda
7. Report from the Superintendent
8. Report from the Board President
9. Oath of Residency
10. Motion to Authorize the Reimbursement of Actual and Necessary Board Members' Expenses for Travel Outside the School District in the Performance of Duties
11. Motion to Establish Salaries for Board Members
12. Motion to Levy Annual Tax
13. Adjournment

PLEASE NOTE:

- To qualify for voting on the business at hand, one must be over eighteen years of age, a citizen of the United States, and a current resident of the School District of Elmbrook for at least ten days.
- All motions and amendments are to be submitted in writing.
- All persons wishing to speak are asked to identify themselves by indicating their name and whether or not a resident of the District.

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ELMBROOK SCHOOLS
School District of Elmbrook

Mission of the School District of Elmbrook

The mission of the School District of Elmbrook is to educate and inspire every student to think, to learn, and to succeed.

Vision for the School District of Elmbrook

The future of the School District of Elmbrook is to be an exemplary District with an uncompromising commitment to achieve powerful results for all students.

Students communicate effectively, master core academic subjects, have the ability to solve complex academic and community problems, become independent analytical thinkers, develop interpersonal skills, use technology appropriately, make ethical decisions, understand differences in work cultures, and exhibit creativity.

All staff collaborates and engages with each other to deliver exceptionally strong, balanced programming through relevant, dynamic instruction focused on student learning. We demonstrate our commitment to continuous improvement through research, ongoing professional development, and use of best practice. We work relentlessly to develop meaningful connections with every student to ensure success.

Families and community participate in the life of the schools through partnerships and volunteering with the district to support the mission and vision. The District values the strong partnership, effectively communicates, and safeguards the community's investment. The culture of the School District of Elmbrook is built on a commitment to excellence and continuous improvement. Together we celebrate success.

Goals Areas To Support the District Mission and Vision

Strategic Goal Areas

- Student Learning
- Connected Learning Community
- Fiscal Responsibility

Contributing Goal Areas

- Employee Development
- Alignment of Support Systems

ELMBROOK SCHOOLS
School District of Elmbrook

2010-2011 District/All Schools Goals Yield Progress

District/All Schools Goal #1 – The District will support and monitor district action plans and school improvement plans to achieve 2010-2011 targets that show expected annual progress toward reaching the strategic plan goal that 97% of all students and 90% of subgroup students who have been in the district for one complete school year will be proficient and advanced by 2013-2014 and that 80% of all students will increase in scale scores on an annual basis.

2010-2011 WKCE Proficient/Advanced Results in All Grades Tested for All Students, Without Subgroups, and Subgroups Only

Student Groups/Areas Tested	Math	Reading	Language Arts	Science	Social Studies
All Students – Elmbrook	92%	92%	87%	91%	94%
Without Subgroups in Math and Reading – Elmbrook	97%	97%			
Subgroups Only in Math and Reading – Elmbrook	85%	86%			
All Students – State	77%	83%	70%	76%	84%

WKCE Scale Score Growth of All Student Cohort Groups from 2009-2010 to 2010-2011

Growth	3rd-4th	4th-5th	5th-6th	6th-7th	7th-8th	8th-10th	Total
Math – % of All Students Increased in Scale Score	78%	87%	76%	82%	70%	74%	78%
Reading - % of All Students Increased in Scale Score	83%	56%	75%	65%	72%	69%	69%

WKCE Scale Score Growth of All Student Cohort Groups from Two, Three, Four, and Five Years Back to 2010-2011

Growth	3rd-5th (2 yrs)	3rd-6th (3 yrs)	3rd-7th (4 yrs)	4th-8th (4 yrs)	5th-10th (5 yrs)
Math - % Growing	98.3%	99.4%	99.8%	99.0%	94.2%
Reading - % Growing	91.6%	94.9%	97.0%	97.9%	92.4%

- ACT scores rose to a record high district composite score of 25.2 with 87% participation.

District/All Schools Goal #2 – The District will embed goal setting and quality tools through the organization to continuously improve processes and results.

- Goal setting and quality tools were embedded into district improvement action plans, language arts curriculum to new content standards, middle and high school planning guides, master scheduling, Response to Intervention, Positive Behavior Intervention System, early childhood evaluation, summer school planning, staff recruitment and hiring process, five year financial planning, energy conservation, emergency response plans, communications, and school improvement action plans.

- District and school balanced scorecards and dashboards were drafted for 2011-2012 completion.

ELMBROOK SCHOOLS
School District of Elmbrook

2010-2011 Board Goals Yield Progress

Board Goal #1 – The Board will make decisions on recommendations of the Enrollment Management Study Team and other long term financial planning ideas that sustain the vision of being an exemplary district as defined by development of program, service, and class size thresholds, and that project balanced budgets within existing resources.

- Decisions were made on Enrollment Management topics of Chapter 220 (not open additional seats), Open Enrollment (open seats where available), half day four year old kindergarten (defer decision on whether to reinstate), class size (increase within existing guidelines), and school closing (defer decision on whether to close until fall 2011).

- Decisions were made on consolidating middle school electives and implementing a four block high school schedule with teacher assignments of three blocks per school day.

- State budget repair bill and biennial budget provisions were implemented to narrow the five year financial plan gap from $14.4 million to $11.4 million.

- The definition of an Elmbrook Education was drafted to reflect key district values, delivery factors, and descriptors of program, service, and class size levels for elementary, middle school, and high school.

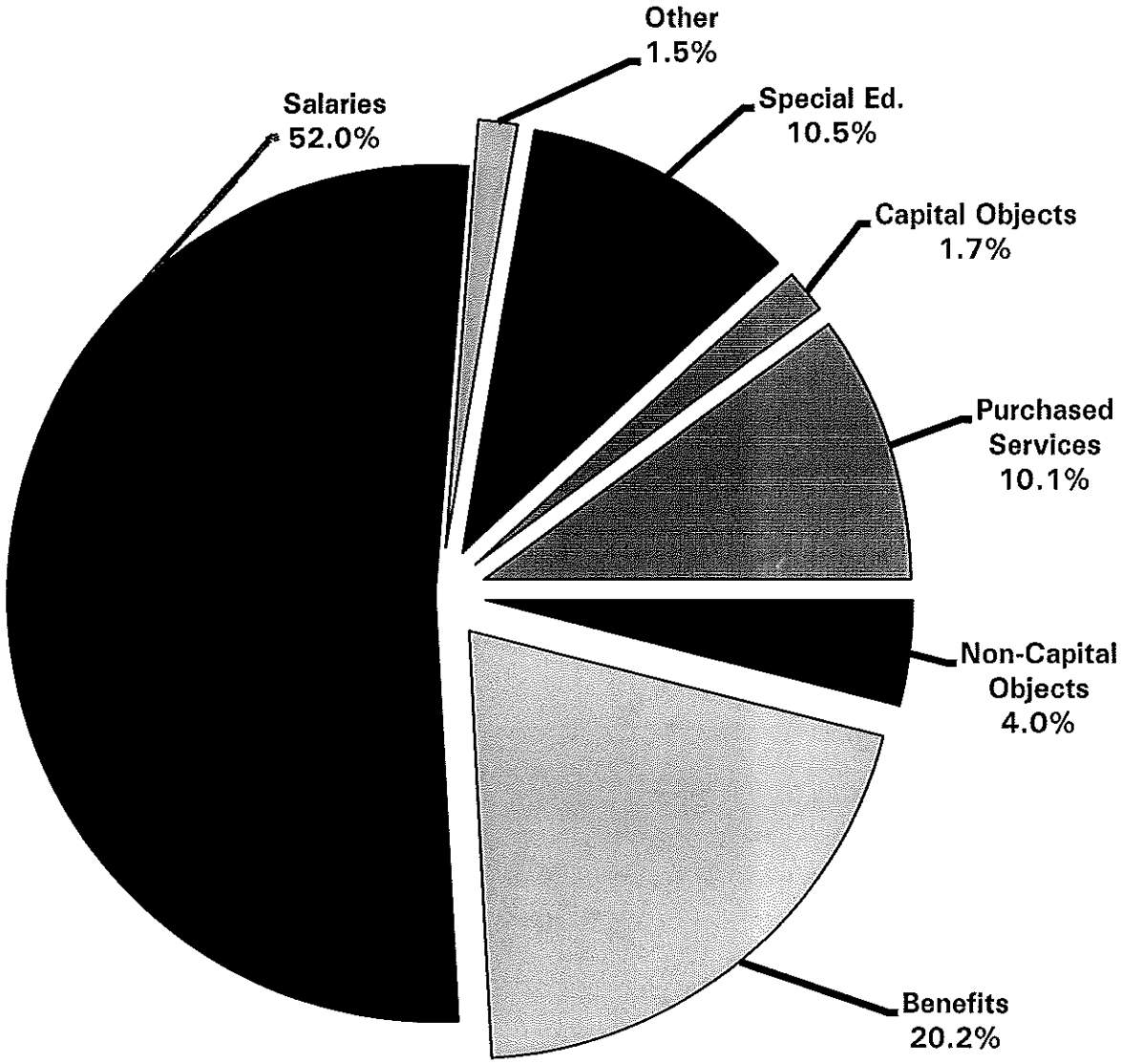
Board Goal #2 – The Board will make a decision on alignment of committees and monitor its effectiveness in equipping the Board for decision making and efficiently utilizing organizational capacity.

- Committee structure to include distributed policy review, continuing the Assessment and Continuous Improvement Committee until its function is integrated, and financial need for the Legislative and Resource Development Committee are better equipping the board for decision making and effective use of organizational capacity.

Board Goal #3 – The Board will establish strategies/strategic goals in the areas of curriculum, budget, contracts, and community engagement.

- District needs and board priorities prompted strategic committee goals for the Curriculum, Finance and Operations, Personnel, and Communications committees. Results are better alignment of committee efforts to district needs and priorities, and better equipping for board decision making. Examples in Curriculum were curriculum alignment and district improvement plans; in Finance and Operations were target levels for compensation, a long range financial plan, and school closing analyses; in Personnel was a long term salary and benefit strategy that aligns expenditures to revenues; and in Communications were integration of communications strategies into key initiatives, engagement of stakeholders to strengthen decision making, and greater consistency and effectiveness in communications strategies.

2011-12 PROPOSED BUDGET
GENERAL FUND EXPENDITURES BY OBJECT

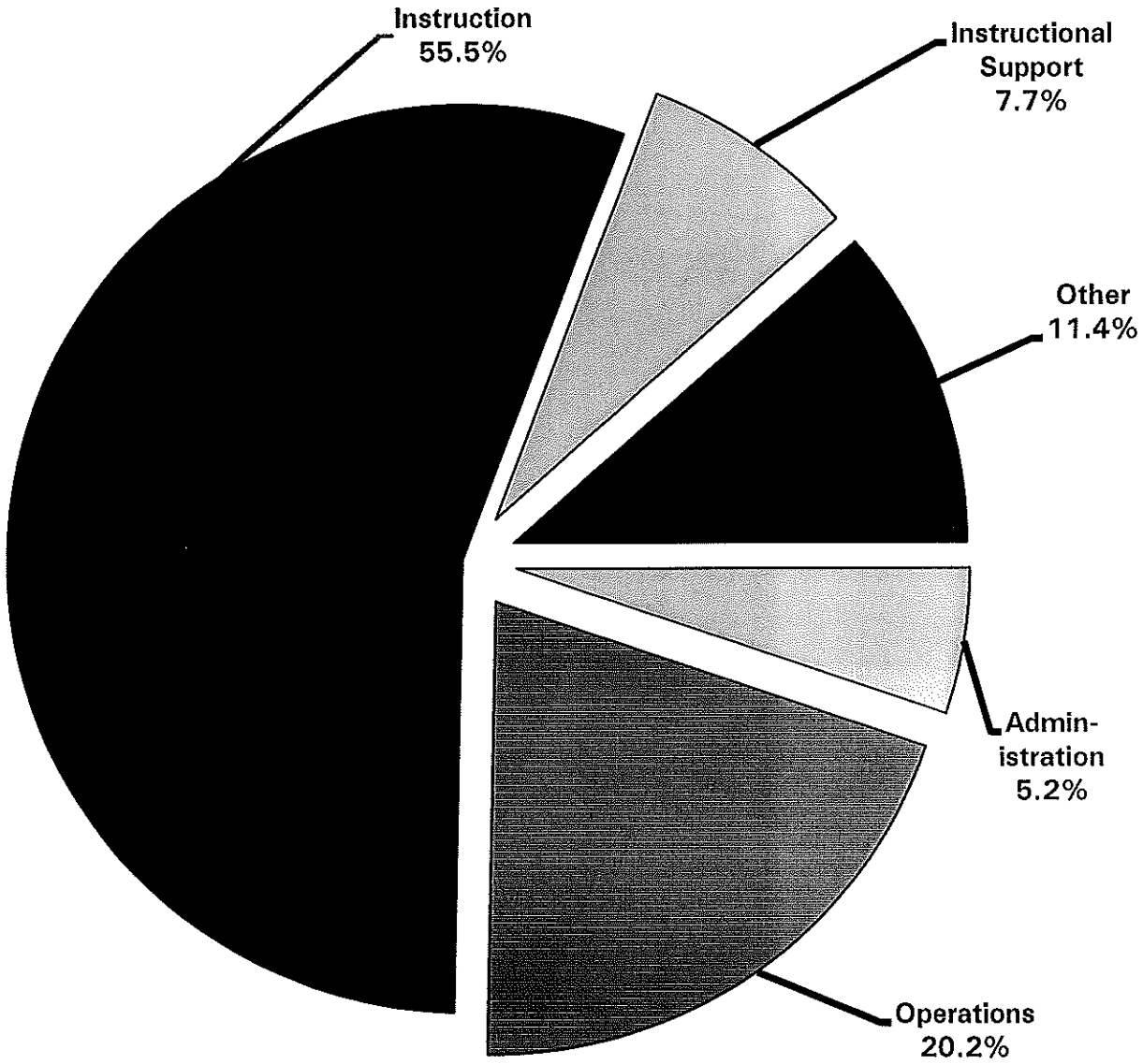


SCHOOL DISTRICT OF ELMBROOK
2011-12 PROPOSED BUDGET

EXPENDITURES BY OBJECT

Object	GENERAL FUND (Fund 10)	2009-10 Actual Expenditures	2010-11 Adjusted Budget	2011-12 Proposed Budget	Increase or (Decrease) in Proposed Budget	Percentage of Increase or (Decrease)
100's	Salaries	$ 41,449,253	$ 42,112,809	$ 41,157,776	$ (955,033)	(2.3)%
200's	Employee Benefits	$ 18,444,860	$ 20,085,204	$ 15,978,655	$ (4,106,549)	(20.4)%
	Purchased Services					
310	Personal Services	$ 613,594	$ 655,230	$ 637,704	$ (17,526)	(2.7)%
323-328	Property Services	1,797,230	1,551,932	1,342,091	(209,841)	(13.5)%
331 & 332	Natural Gas & Oil	491,056	621,865	507,492	(114,373)	(18.4)%
336	Electricity	935,603	1,002,472	1,097,191	94,719	9.4%
337 & 338	Water and Sewer	73,675	109,603	128,068	18,465	16.8%
341	Pupil Travel	3,030,277	3,204,727	3,064,757	(139,970)	(4.4)%
342	Employee Travel	148,573	186,740	174,557	(12,183)	(6.5)%
343	Contracted Service Travel	6,250	70,174	32,384	(37,790)	(53.9)%
345	Pupil Lodging and Meals	27,772	0	0	0	0.0%
348	Vehicle Fuel	30,584	22,800	23,950	1,150	5.0%
351-354, 356-359	Communications	255,610	285,325	297,196	11,871	4.2%
355	Telephone	68,479	49,018	57,650	8,632	17.6%
360	Information Technology	288	220	220	0	0.0%
370	Educational Services	9,220	19,000	19,000	0	0.0%
381	Payments to Municipalities	20,779	19,712	7,712	(12,000)	(60.9)%
382	Interdistrict Payments	372,730	550,000	510,000	(40,000)	(7.3)%
386-389	Pymts to Intermediate Units	71,707	83,420	83,100	(320)	(0.4)%
	Total Purchased Services	$ 7,953,427	$ 8,432,238	$ 7,983,072	$ (449,166)	(5.3)%
	Non-Capital Objects					
411-419	Supplies and Materials	$ 1,107,791	$ 1,423,698	$ 1,316,785	$ (106,913)	(7.5)%
420	Apparel	77,500	71,282	72,400	1,118	1.6%
431-439	Media	380,208	445,890	351,428	(94,462)	(21.2)%
444-449	Non-Capital Equipment	55,006	84,749	77,716	(7,033)	(8.3)%
450	Items for Resale	86,139	104,691	106,188	1,497	1.4%
460	Equipment Components	87,261	99,403	100,941	1,538	1.5%
471& 472	Textbooks and Workbooks	438,432	610,924	732,604	121,680	19.9%
480	Non-Instructional Computer Software	322,921	412,612	314,450	(98,162)	(23.8)%
490	Other Non-Capital Objects	53,786	49,185	57,646	8,461	17.2%
	Total Non-Capital Objects	$ 2,609,044	$ 3,302,434	$ 3,130,158	$ (172,276)	(5.2)%
	Capital Objects					
521 & 522	Site Component - Addition & Replacement	$ 5,435	$ 30,500	$ 30,500	$ 0	0.0%
537	Building Rentals	157,190	167,000	167,000	0	0.0%
541 & 542	Building Component - Addition & Replacement	77,990	18,500	58,500	40,000	216.2%
551, 553-554, 561						
563, & 564	Equipment/Computer Purchase	1,014,702	986,015	797,718	(188,297)	(19.1)%
552 & 562	Vehicle Purchase	34,083	0	0	0	0.0%
571	Equipment Rental	160,274	230,385	239,937	9,552	4.1%
572	Vehicle Rental	19,931	27,000	27,000	0	0.0%
	Total Capital Objects	$ 1,469,605	$ 1,459,400	$ 1,320,655	$ (138,745)	(9.5)%
	Debt Retirement - General Fund					
682	Temporary Borrowing - Interest	$ 10,009	$ 20,000	$ 20,000	$ 0	0.0%
	Total Debt Retirement-Gen Fund	$ 10,009	$ 20,000	$ 20,000	$ 0	0.0%
	Insurance					
711-719	District Insurance	$ 533,827	$ 550,477	$ 657,563	$ 107,086	19.5%
730	Unemployment Compensation	48,566	60,000	60,000	0	0.0%
	Total Insurance	$ 582,393	$ 610,477	$ 717,563	$ 107,086	17.5%
	Operating Transfers-Out					
827	Special Education	$ 7,215,794	$ 8,899,508	$ 8,329,805	$ (569,703)	(6.4)%
838	Non-Referendum Debt Service	53,104	43,275	43,275	0	0.0%
	Total Operating Transfers-Out	$ 7,268,898	$ 8,942,783	$ 8,373,080	$ (569,703)	(6.4)%
	Other Objects					
941-943	Dues and Fees	$ 306,632	$ 347,828	$ 303,825	$ (44,003)	(12.7)%
960-969 & 970	Adjustments	28,679	0	0	0	0.0%
971 & 972	Aidable & Non-Aidable Refunds	41,360	25,000	25,000	0	0.0%
995	Shared Receipts	10,024	0	0	0	0.0%
999	Other Misc - Contingency	0	75,000	75,000	0	0.0%
	Total Other Objects	$ 386,695	$ 447,828	$ 403,825	$ (44,003)	(9.8)%
	Total General Fund Expenditures (Fund 10)	$ 80,174,184	$ 85,413,173	$ 79,084,784	$ (6,328,389)	(7.4)%
	General Fund Reserve	4,328,225	(215,890)	268,920	484,810	(224.6)%
	Total General Fund Resources	$ 84,502,409	$ 85,197,283	$ 79,353,704	$ (5,843,579)	(6.9)%

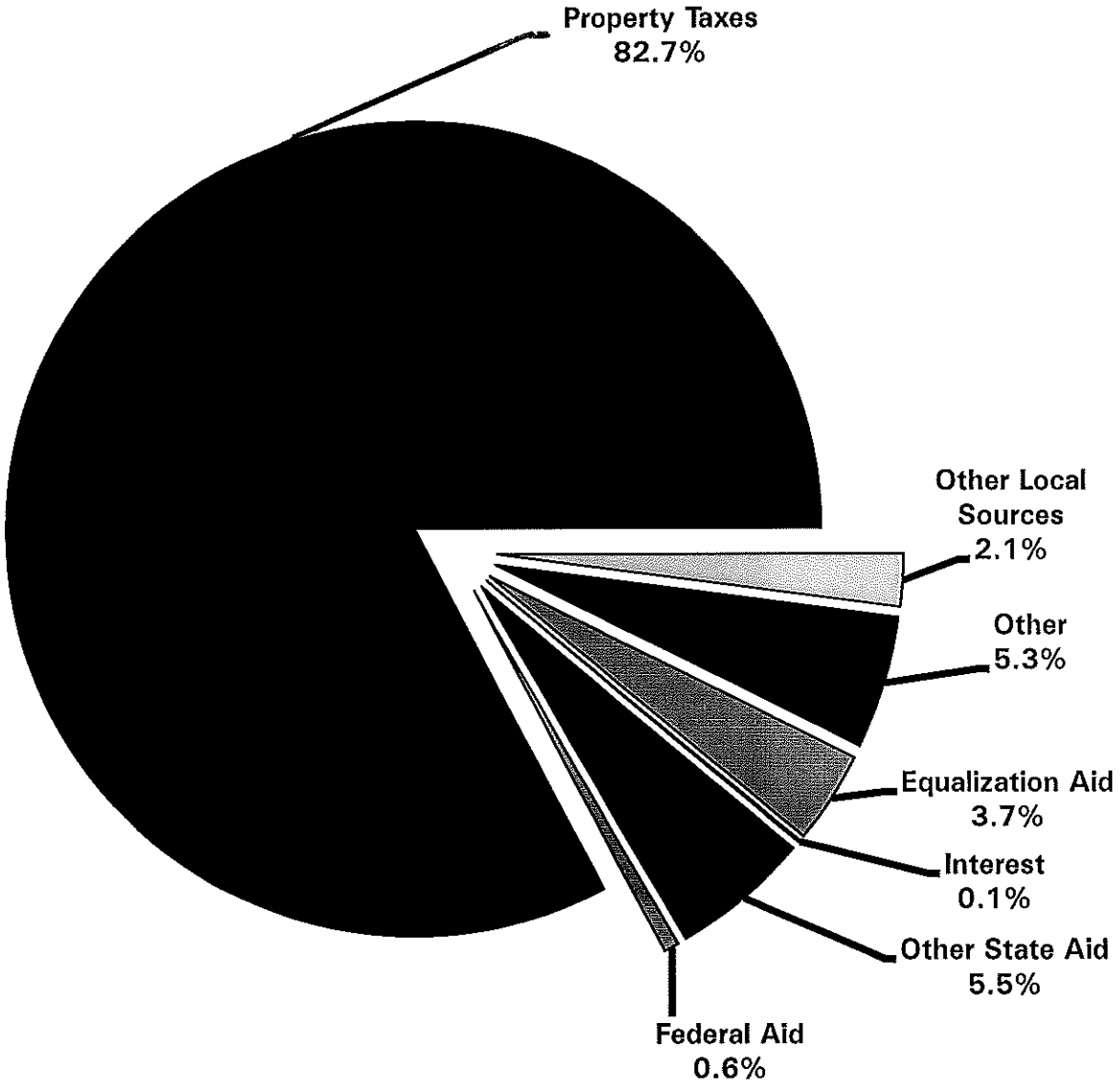
2011-12 PROPOSED BUDGET
GENERAL FUND EXPENDITURES BY FUNCTION



EXPENDITURES BY FUNCTION

Function		2009-10 Actual Expenditures	2010-11 Adjusted Budget	2010-11 Unaudited Actual Expenditures	2011-12 Proposed Budget
	GENERAL FUND (Fund 10)				
110000	Undifferentiated Curriculum	$ 14,357,737	$ 15,465,854	$ 15,130,603	$ 14,482,504
120000	Regular Curriculum	24,510,244	26,007,839	25,639,688	24,645,301
130000	Vocational Curriculum	1,585,228	1,513,888	1,557,377	1,536,037
140000	Physical Curriculum	2,253,665	2,260,024	2,290,742	1,919,456
160000	Co-Curricular Activities	1,341,326	1,272,970	1,367,873	1,249,691
170000	Special Needs	18,101	31,816	20,546	34,063
	TOTAL INSTRUCTION	$ 44,066,301	$ 46,552,391	$ 46,006,829	$ 43,867,052
210000	Pupil Services	$ 3,003,562	$ 3,109,137	$ 2,991,320	$ 2,955,596
220000	Instructional Staff Services	3,358,892	3,479,207	3,247,512	3,173,951
230000	General Administration	1,078,025	1,138,719	1,091,049	1,156,510
240000	School Building Administration	3,039,995	3,145,637	3,018,128	2,946,335
250000	Business Administration	13,946,307	13,587,919	13,844,357	13,080,045
260000	Central Services	1,736,312	2,017,871	1,972,511	1,875,301
270000	Insurance & Judgments	744,506	855,429	954,170	956,954
280000	Debt Services	10,009	20,000	7,868	20,000
290000	Other Support Services	1,400,627	1,890,080	1,557,882	45,960
	TOTAL SUPPORT SERVICES	$ 28,318,235	$ 29,243,999	$ 28,684,797	$ 26,210,652
400000	TOTAL NON-PROGRAM TRANSACTIONS	$ 7,789,648	$ 9,616,783	$ 11,957,430	$ 9,007,080
	TOTAL GENERAL FUND EXPENDITURES (Fund 10)	$ 80,174,184	$ 85,413,173	$ 86,649,056	$ 79,084,784
	General Fund Reserve	4,328,225	(215,890)	(1,579,382)	268,920
	TOTAL GENERAL FUND RESOURCES	$ 84,502,409	$ 85,197,283	$ 85,069,674	$ 79,353,704
	TOTAL GIFT FUND EXPENDITURES (Fund 21)	$ 263,487	$ 219,000	$ 264,322	$ 219,000
	Gift Fund Reserve	3,062	0	142,029	0
	TOTAL GIFT FUND RESOURCES	$ 266,549	$ 219,000	$ 406,351	$ 219,000
	SPECIAL EDUCATION FUND (Fund 27)				
100000	Instruction	$ 13,223,380	$ 14,010,155	$ 13,911,634	$ 12,871,913
200000	Support Services	4,172,661	4,245,446	4,068,288	3,304,458
400000	Non Program Transactions	995,348	978,617	815,784	905,830
	TOTAL SPECIAL EDUCATION FUND EXPENDITURES (Fund 27)	$ 18,391,389	$ 19,234,218	$ 18,795,706	$ 17,082,201
	NON-REFERENDUM DEBT SERVICE EXPENDITURES (Fund 38)	$ 713,758	$ 675,639	$ 6,639,669	$ 708,919
	Non-Referendum Debt Service Reserve	(5,699)	(363)	(134,814)	(8,919)
	NON-REFERENDUM DEBT SERVICE FUND RESOURCES	$ 708,059	$ 675,276	$ 6,504,855	$ 700,000
	REFERENDUM APPROVED DEBT SERV. EXPENDITURES (Fund 39)	$ 5,322,097	$ 5,217,064	$ 5,216,777	$ 5,211,646
	Referendum Approved Debt Service Reserve	(466,102)	(14,479)	(30,387)	(36,975)
	REFERENDUM APPROVED DEBT SERV. FUND RESOURCES	$ 4,855,995	$ 5,202,585	$ 5,186,390	$ 5,174,671
	HIGH SCHOOL BUILDING PROJECT FUND EXPENDITURES (Fund 42)	$ 38,905,083	$ 10,269,644	$ 11,956,059	$ 0
	High School Building Project Fund Reserve	(38,404,713)	(10,256,385)	(11,941,507)	0
	HIGH SCHOOL BUILDING PROJECT FUND RESOURCES	$ 500,370	$ 13,259	$ 14,552	$ 0
	ARRA QSCB PROJECT FUND EXPENDITURES (Fund 45)	$ 2,012,472	$ 0	$ 887,528	$ 0
	ARRA QSCB Project Fund Reserve	(2,012,472)	0	2,012,472	0
	ARRA QSCB PROJECT FUND RESOURCES (Fund 45)	$ 0	$ 0	$ 2,900,000	$ 0
	CAPITAL PROJECTS FUND EXPENDITURES (Fund 49)	$ 447,639	$ 554,978	$ 532,304	$ 0
	Capital Projects Fund Reserve	(26,429)	48,982	17,458	54,200
	CAPITAL PROJECTS FUND RESOURCES	$ 421,210	$ 603,960	$ 549,762	$ 54,200
	FOOD SERVICE FUND EXPENDITURES (Fund 50)	$ 2,837,719	$ 3,142,589	$ 3,155,784	$ 3,180,937
	Food Service Fund Reserve	116,180	51,404	(139,471)	74,201
	FOOD SERVICE FUND RESOURCES	$ 2,953,899	$ 3,193,993	$ 3,016,313	$ 3,255,138
	PRIVATE BENEFIT TRUST FUND EXPENDITURES (Fund 72)	$ 712	$ 400	$ 1,916	$ 400
	Private Benefit Trust Fund Reserve	(647)	(280)	(1,868)	(280)
	PRIVATE BENEFIT TRUST FUND RESOURCES	$ 65	$ 120	$ 48	$ 120
	EMPLOYEE BENEFIT TRUST FUND EXPENDITURES (Fund 73)	$ 1,927,034	$ 1,888,896	$ 1,865,045	$ 2,897,359
	Employee Benefit Trust Fund Reserve	503,751	530,000	503,790	505,000
	EMPLOYEE BENEFIT TRUST FUND RESOURCES	$ 2,430,785	$ 2,418,896	$ 2,368,835	$ 3,402,359
	COMMUNITY SERVICE FUND EXPENDITURES (Fund 80)	$ 137,797	$ 382,585	$ 383,695	$ 498,791

2011-12 PROPOSED BUDGET
GENERAL FUND REVENUES



SCHOOL DISTRICT OF ELMBROOK
2011-12 PROPOSED BUDGET

REVENUE BY SOURCE

Source Numbers	Receipts	2009-10 Actual Receipts	2010-11 Adjusted Budget	2011-12 Proposed Budget	Increase or (Decrease) in Proposed Budget	Percentage of Increase or (Decrease)
	Operating Transfers-In					
127	Special Education Fund	$ 53,104	$ 43,275	$ 43,275	$ 0	0.0%
	Total - Operating Transfers-In	$ 53,104	$ 43,275	$ 43,275	$ 0	0.0%
	Local Sources					
211	Current Property Tax	$ 71,974,018	$ 71,658,093	$ 65,616,153	$ (6,041,940)	(8.4%)
212	Chargeback Property Tax	30,506	41,360	45,000	3,640	8.8%
241	Regular Day School (Non-Resident Tuition)	12,880	0	0	0	0.0%
262	Sale Material - Resale	87,155	104,691	106,188	1,497	1.4%
263	Work Center Revenue	4,600	10,150	10,150	0	0.0%
264	Offset Press Proceeds	58,880	60,000	60,000	0	0.0%
269	Other Non-Capital Sales	3,718	0	0	0	0.0%
271	Admissions	137,266	116,900	126,300	9,400	8.0%
274	W.I.A.A. Revenue	41,434	0	0	0	0.0%
279	Other School Activity Income	23,637	309,164	409,164	100,000	32.3%
280	Interest on Investments	36,355	84,285	80,000	(4,285)	(5.1%)
292	Student Fees	947,089	891,692	790,354	(101,338)	(11.4%)
293	Rental of School Bldgs & Sites	94,298	109,750	109,750	0	0.0%
294	Rental of School Bldgs & Sites-Custodial	30,111	16,700	16,700	0	0.0%
295	Summer School Revenue	66,600	31,195	18,647	(12,548)	(40.2%)
297	Student Fines	3,862	4,545	4,385	(160)	(3.5%)
	Total - Local Sources	$ 73,552,409	$ 73,438,525	$ 67,392,791	$ (6,045,734)	(8.2%)
	Inter-District Pymts Within WI					
317	Transit of Federal Aid	$ 57,693	$ 31,500	$ 31,500	$ 0	0.0%
343	Co Curr Activities WI Schools	0	16,825	20,475	3,650	21.7%
345	General Tuition - Open Enrollment	2,895,473	3,649,452	3,947,600	298,148	8.2%
	Total - Inter-Dist Pymts Within WI	$ 2,953,166	$ 3,697,777	$ 3,999,575	$ 301,798	8.2%
	State Sources					
612	Gen. Transportation Aid	$ 168,211	$ 162,201	$ 162,195	$ (6)	(0.0%)
613	Library Aid (Common Sch Inc)	297,042	297,042	275,000	(22,042)	(7.4%)
616	Integration Aid	3,351,292	3,412,665	3,049,103	(363,562)	(10.7%)
621	Equalization Aid	2,395,137	2,449,142	2,926,215	477,073	19.5%
630	Special Projects Grants	10,008	6,000	6,000	0	0.0%
691	Tax Exempt Computer Aid	830,374	963,789	888,717	(75,072)	(7.8%)
699	Other Revenue State Sources	3,912	0	0	0	0.0%
	Total - State Sources	$ 7,055,976	$ 7,290,839	$ 7,307,230	$ 16,391	0.2%
	Federal Sources					
718	AARA State Fiscal Stabilization Funds	$ 133,870	$ 0	$ 0	$ 0	0.0%
730	Special Projects Grant	214,964	218,439	212,405	(6,034)	(2.8%)
751	ECIA - Title I	308,661	272,508	272,508	0	0.0%
	Total - Federal Sources	$ 657,495	$ 490,947	$ 484,913	$ (6,034)	(1.2%)
	Other Financing Sources					
860	Compensation for Sale or Loss of Fixed Assets	$ 28,599	$ 4,000	$ 4,000	$ 0	0.0%
	Total - Other Financing Sources	$ 28,599	$ 4,000	$ 4,000	$ 0	0.0%
	Other Revenues					
962	Inventory	$ 489	$ 0	$ 0	$ 0	0.0%
964	Insurance - Non-Capital Losses	5,391	0	0	0	0.0%
969	Other Adjustments	874	0	0	0	0.0%
971	Refund of Disbursement - Aidable	148,263	188,447	78,447	(110,000)	(58.4%)
972	Refund of Disbursement -Non-Aidable	5,617	0	0	0	0.0%
990	Other Miscellaneous Revenues	41,026	43,473	43,473	0	0.0%
	Total - Other Revenues	$ 201,660	$ 231,920	$ 121,920	$ (110,000)	(47.4%)
	Total General Fund Revenue	$ 84,502,409	$ 85,197,283	$ 79,353,704	$ (5,843,579)	(6.9%)

SCHOOL DISTRICT OF ELMBROOK
2011-12 PROPOSED BUDGET

SUMMARY PAGES FUNDS 21-80
REVENUE BY SOURCE AND EXPENDITURES BY FUNCTION

		2009-10 Actual Receipts or Expenditures	2010-11 Adjusted Budget	2011-12 Proposed Budget	Increase or (Decrease) in Proposed Budget	Percentage of Increase or (Decrease)
GIFT FUND (Fund 21)						
Source Number	Revenue					
290	Other Revenue from Local Sources	$ 266,549	$ 219,000	$ 219,000	$ 0	0.0%
	Total Gift Fund Revenue	$ 266,549	$ 219,000	$ 219,000	$ 0	0.0%
Function	Expenditures					
110000	Undifferentiated Curriculum	$ 42,694	$ 0	$ 0	$ 0	0.0%
120000	Regular Curriculum	67,419	19,000	19,000	0	0.0%
130000	Vocational Curriculum	1,000	0	0	0	0.0%
140000	Physical Curriculum	4,109	0	0	0	0.0%
160000	Co-Curricular Activities	54,584	0	0	0	0.0%
170000	Special Needs	7,483	0	0	0	0.0%
210000	Pupil Services	1,969	0	0	0	0.0%
220000	Instructional Staff Support Services	6,430	0	0	0	0.0%
240000	School Building Administration	765	200,000	200,000	0	0.0%
250000	Business Administration	76,996	0	0	0	0.0%
260000	Central Services	38	0	0	0	0.0%
	Total Gift Fund Expenditures	$ 263,487	$ 219,000	$ 219,000	$ 0	0.0%
	Gift Fund Reserve	3,062	0	0	0	0.0%
	Total Gift Fund Resources	$ 266,549	$ 219,000	$ 219,000	$ 0	0.0%
SPECIAL EDUCATION FUND (Fund 27)						
Source Number	Revenue					
110	Operating Transfers-In General Fund	$ 7,215,794	$ 8,899,508	$ 8,329,805	$ (569,703)	(6.4%)
310	Transit of State Handicapped Aids	3,508	1,854	0	(1,854)	(100.0%)
340	Payments For Services	3,431,966	3,485,211	3,234,244	(250,967)	(7.2%)
500	Rev from Intermediate Sources	43,240	0	0	0	0.0%
610	State Aid	3,864,171	3,793,561	3,634,312	(159,249)	(4.2%)
620	Payments in Lieu of Taxes	79,788	45,000	45,000	0	0.0%
710	Federal Aid	45,950	25,000	25,000	0	0.0%
730	Special Projects Grants	2,633,020	2,781,929	1,606,000	(1,175,929)	(42.3%)
780	Other Federal Revenue From State	1,067,217	195,000	195,000	0	0.0%
900	Other Miscellaneous Revenue	6,735	7,155	12,840	5,685	79.5%
	Total Special Education Fund Revenue	$ 18,391,389	$ 19,234,218	$ 17,082,201	$ (2,152,017)	(11.2%)
Function	Expenditures					
120000	Regular Curriculum	$ 10,083	$ 10,494	$ 8,060	$ (2,434)	(23.2%)
130000	Vocational Curriculum	21,554	21,051	24,243	3,192	15.2%
140000	Physical Curriculum	7,720	8,530	23,553	15,023	176.1%
150000	Special Curriculum	13,182,764	13,964,065	12,812,867	(1,151,198)	(8.2%)
170000	Special Needs	1,259	6,015	3,190	(2,825)	(47.0%)
210000	Pupil Services	1,851,721	1,857,814	1,723,510	(134,304)	(7.2%)
220000	Instructional Staff Support Services	741,641	1,008,332	517,274	(491,058)	(48.7%)
240000	School Building Administration	70,211	74,140	72,722	(1,418)	(1.9%)
250000	Business Administration	1,339,031	1,191,122	867,734	(323,388)	(27.1%)
260000	Central Services	6,416	18,969	16,455	(2,514)	(13.3%)
270000	Insurance and Judgment	163,641	95,021	106,715	11,694	12.3%
290000	Other Support Services	0	48	48	0	0.0%
410000	Transfers to Another Fund	53,104	43,275	43,275	0	0.0%
430000	General Tuition Payments	338,829	295,672	263,968	(31,704)	(10.7%)
490000	Other Non Program Transactions	603,415	639,670	598,587	(41,083)	(6.4%)
	Total Special Education Fund Expenditures	$ 18,391,389	$ 19,234,218	$ 17,082,201	$ (2,152,017)	(11.2%)
NON-REFERENDUM DEBT SERVICE FUND (Fund 38)						
Source Number	Revenue					
110	Operating Transfers-In General Fund	$ 53,104	$ 43,275	$ 655,000	$ 611,725	1413.6%
210	Taxes	654,955	632,001	45,000	(587,001)	(92.9%)
	Total Non-Referendum Debt Service Fund Revenue	$ 708,059	$ 675,276	$ 700,000	$ 24,724	3.7%
Function	Expenditures					
280000	Debt Services	$ 713,758	$ 675,639	$ 708,919	$ 33,280	4.9%
	Total Non-Referendum Debt Serv. Fund Expenditures	$ 713,758	$ 675,639	$ 708,919	$ 33,280	4.9%
	Non-Referendum Debt Service Reserve	(5,699)	(363)	(8,919)	(8,556)	2357.0%
	Total Non-Referendum Debt Service Fund Resources	$ 708,059	$ 675,276	$ 700,000	$ 24,724	3.7%
REFERENDUM APPROVED DEBT SERVICE FUND (Fund 39)						
Source Number	Revenue					
210	Taxes	$ 4,850,000	$ 5,182,585	$ 5,154,671	$ (27,914)	(0.5%)
280	Interest on Investments	5,728	20,000	20,000	0	0.0%
968	Debt Issue Premium	267	0	0	0	0.0%
	Total Ref. Approved Debt Serv. Fund Revenue	$ 4,855,995	$ 5,202,585	$ 5,174,671	$ (27,914)	(0.5%)
Function	Expenditures					
280000	Debt Services	$ 5,322,097	$ 5,217,064	$ 5,211,646	$ (5,418)	(0.1%)
	Total Ref. Approved Debt Service Fund Expenditures	$ 5,322,097	$ 5,217,064	$ 5,211,646	$ (5,418)	(0.1%)
	Referendum Approved Debt Service Reserve	(466,102)	(14,479)	(36,975)	(22,496)	155.4%
	Total Ref. Approved Debt Service Fund Resources	$ 4,855,995	$ 5,202,585	$ 5,174,671	$ (27,914)	(0.5%)

Total Indebtedness of 6/30/11	$ 70,085,000
Total Indebtedness of 6/30/12	$ 67,055,000

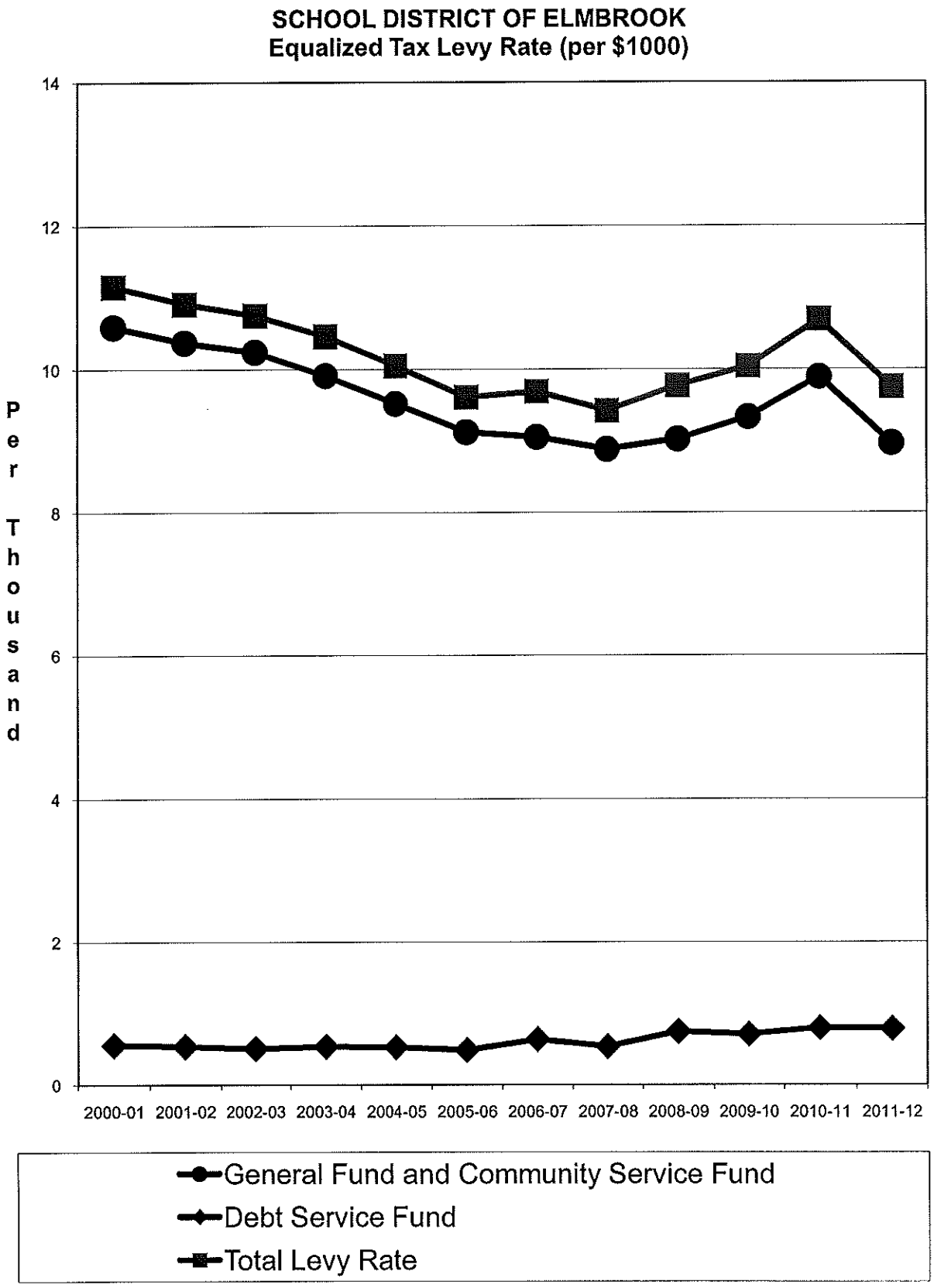
SUMMARY PAGES FUNDS 21-80
REVENUE BY SOURCE AND EXPENDITURES BY FUNCTION

		2009-10 Actual Receipts or Expenditures	2010-11 Adjusted Budget	2011-12 Proposed Budget	Increase or (Decrease) in Proposed Budget	Percentage of Increase or (Decrease)
HIGH SCHOOL BUILDING PROJECT FUND (Fund 42)						
Source Number	Revenue					
280	Interest on Investments	$ 499,170	$ 13,259	$ 0	$ (13,259)	(100.0%)
990	Other Misc. Revenue	1,200	0	0	0	0.0%
	Total High School Building Project Fund Revenue	$ 500,370	$ 13,259	$ 0	$ (13,259)	(100.0%)
Function	Expenditures					
250000	Business Administration	$ 38,866,494	$ 10,232,744	$ 0	$ (10,232,744)	(100.0%)
260000	Central Services	1,659	0	0	0	0.0%
270000	Insurance and Judgements	36,930	36,900	0	(36,900)	(100.0%)
	Total High School Building Project Fund Expenditures	$ 38,905,083	$ 10,269,644	$ 0	$ (10,269,644)	(100.0%)
	High School Building Project Fund Reserve	(38,404,713)	(10,256,385)	0	10,256,385	(100.0%)
	Total High School Building Project Fund Resources	$ 500,370	$ 13,259	$ 0	$ (13,259)	(100.0%)
ARRA QSCB PROJECT FUND (Fund 45)						
Source Number	Revenue					
873	Long Term Loans	$ 0	$ 0	$ 0	$ 0	0.0%
	Total ARRA QSCB Project Fund Revenue	$ 0	$ 0	$ 0	$ 0	0.0%
Function	Expenditures					
250000	Business Administration	$ 2,012,472	$ 0	$ 0	$ 0	0.0%
	Total ARRA QSCB Project Fund Expenditures	$ 2,012,472	$ 0	$ 0	$ 0	0.0%
	ARRA QSCB Project Fund Reserve	(2,012,472)	0	0	0	0.0%
	Total ARRA QSCB Project Fund Resources	$ 0	$ 0	$ 0	$ 0	0.0%
CAPITAL PROJECTS FUND (Fund 49)						
Source Number	Revenue					
280	Interest on Investments	$ 526	$ 4,200	$ 4,200	$ 0	0.0%
291	Gifts	417,699	596,110	50,000	(546,110)	(91.6%)
990	Miscellaneous Revenues	2,985	3,650	0	(3,650)	(100.0%)
	Total Capital Projects Fund Revenue	$ 421,210	$ 603,960	$ 54,200	$ (549,760)	(91.0%)
Function	Expenditures					
250000	Business Administration	$ 447,639	$ 554,978	$ 0	$ (554,978)	(100.0%)
	Total Capital Projects Fund Expenditures	$ 447,639	$ 554,978	$ 0	$ (554,978)	(100.0%)
	Capital Projects Fund Reserve	(26,429)	48,982	54,200	5,218	10.7%
	Total Capital Projects Fund Resources	$ 421,210	$ 603,960	$ 54,200	$ (549,760)	(91.0%)
FOOD SERVICE FUND (Fund 50)						
Source Number	Revenue					
180	Interfund Payments	$ 1,571	$ 900	$ 900	$ 0	0.0%
250	Food Service	2,323,638	2,544,995	2,598,221	53,226	2.1%
280	Interest on Investments	330	1,000	1,000	0	0.0%
610	State Aid	29,479	36,983	26,261	(10,722)	(29.0%)
710	Federal Aid	598,881	610,115	628,756	18,641	3.1%
	Total Food Service Revenue	$ 2,953,899	$ 3,193,993	$ 3,255,138	$ 61,145	1.9%
Function	Expenditures					
250000	Business Administration	$ 2,806,817	$ 3,106,621	$ 3,140,791	$ 34,170	1.1%
260000	Central Services	0	1,500	1,000	(500)	(33.3%)
270000	Insurance and Judgment	30,586	34,468	39,146	4,678	13.6%
490000	Other Non Program Transactions	316	0	0	0	0.0%
	Total Food Service Expenditures	$ 2,837,719	$ 3,142,589	$ 3,180,937	$ 38,348	1.2%
	Food Service Fund Reserve	116,180	51,404	74,201	22,797	44.3%
	Total Food Service Resources	$ 2,953,899	$ 3,193,993	$ 3,255,138	$ 61,145	1.9%
PRIVATE BENEFIT TRUST FUND (Fund 72)						
Source Number	Revenue					
280	Interest on Investments	$ 65	$ 120	$ 120	$ 0	0.0%
	Total Private Benefit Trust Fund Revenue	$ 65	$ 120	$ 120	$ 0	0.0%
Function	Expenditures					
120000	Regular Curriculum	$ 0	$ 200	$ 200	$ 0	0.0%
420000	Fiduciary Fund Expenditures	712	200	200	0	0.0%
	Total Private Benefit Trust Fund Expenditures	$ 712	$ 400	$ 400	$ 0	0.0%
	Private Benefit Trust Fund Reserve	(647)	(280)	(280)	0	0.0%
	Total Private Benefit Trust Fund Resources	$ 65	$ 120	$ 120	$ 0	0.0%
EMPLOYEE BENEFIT TRUST FUND (Fund 73)						
Source Number	Revenue					
280	Interest on Investments	$ 3,751	$ 30,000	$ 5,000	$ (25,000)	(83.3%)
951	District Contributions	0	0	3,023,486	3,023,486	100.0%
952	Plan Member Contributions	2,427,034	2,388,896	373,873	(2,015,023)	(84.3%)
	Total Employee Benefit Trust Fund Reserves	$ 2,430,785	$ 2,418,896	$ 3,402,359	$ 983,463	40.7%
Function	Expenditures					
420000	Fiduciary Fund Expenditures	$ 1,927,034	$ 1,888,896	$ 2,897,359	$ 1,008,463	53.4%
	Total Employee Benefit Trust Fund Expenditures	$ 1,927,034	$ 1,888,896	$ 2,897,359	$ 1,008,463	53.4%
	Employee Benefit Trust Fund Reserve	503,751	530,000	505,000	(25,000)	(4.7%)
	Total Employee Benefit Trust Fund Resources	$ 2,430,785	$ 2,418,896	$ 3,402,359	$ 983,463	40.7%
COMMUNITY SERVICE FUND (Fund 80)						
Source Number	Revenue					
210	Taxes	$ 136,226	$ 381,685	$ 497,891	$ 116,206	30.4%
250	Food Service	1,571	900	900	0	0.0%
	Total Community Service Fund Revenues	$ 137,797	$ 382,585	$ 498,791	$ 116,206	30.4%
Function	Expenditures					
120000	Regular Curriculum	$ 2,029	$ 2,378	$ 2,270	$ (108)	(4.5%)
250000	Business Administration	134,197	379,307	495,621	116,314	30.7%
410000	Interfund Operating Transfers	1,571	900	900	0	0.0%
	Total Community Service Fund Expenditures	$ 137,797	$ 382,585	$ 498,791	$ 116,206	30.4%

SCHOOL DISTRICT OF ELMBROOK
2011-12
PROPOSED BUDGET

FUND BALANCE SHEET

		Unaudited Actual Beginning of Year Balances 7/1/2011		Budgeted End of Year Balances 6/30/2012
Fund 10 - General Fund (Operating Fund of the District)				
Assets		$ 35,810,648		$ 36,079,568
Liabilities		9,831,145		9,831,145
Fund Equity:				
Fund Balance - Reserved	$ 3,527,953		$ 3,564,472	
Fund Balance - Unreserved-Designated	22,451,550		22,683,951	
Net Fund Balance		$ 25,979,503		$ 26,248,423
Fund 21 - Gift Fund (A separate fund for gifts received by the district.)				
Assets		$ 217,484		$ 217,484
Liabilities		0		0
Net Fund Balance		$ 217,484		$ 217,484
Fund 27 - Special Education Fund (A separate fund for special education and related service programs.)				
Assets		$ 846,326		$ 850,000
Liabilities		846,326		850,000
Net Fund Balance		$ 0		$ 0
Fund 38 - Non-Referendum Debt Service Fund (Accounts for payments made on retirement of long term debt incurred as a result of the payback of the districts' unfunded liability.)				
Assets		$ 96,550		$ 87,631
Liabilities		0		0
Net Fund Balance		$ 96,550		$ 87,631
Fund 39 - Referendum Approved Debt Service Fund (Accounts for payments made on retirement of long term debt incurred as a result of borrowing for building programs approved by a referendum.)				
Assets		$ 1,852,679		$ 1,815,704
Liabilities		0		0
Net Fund Balance		$ 1,852,679		$ 1,815,704
Fund 42 - High School Building Project Fund (Accounts for all expenses incurred from the referendum approved building projects at Brookfield Central and Brookfield East High Schools.)				
Assets		$ 56,265		$ 56,265
Liabilities		0		0
Net Fund Balance		$ 56,265		$ 56,265
Fund 49 - Capital Projects Fund (Accounts for major capital projects and the sale and purchase of properties. This fund also includes fund raising efforts and the resulting expenditures and the Fairview South building projects.)				
Assets		$ 122,784		$ 176,984
Liabilities		0		0
Net Fund Balance		$ 122,784		$ 176,984
Fund 50 - Food Service Fund (A separate fund for the self-supporting school lunch program.)				
Assets		$ 244,325		$ 318,526
Liabilities		0		0
Net Fund Balance		$ 244,325		$ 318,526
Fund 72 - Private Benefit Trust Fund (A Separate Fund for the activities of programs which are supported solely by outside sources, such as scholarship efforts.)				
Assets		$ 24,787		$ 24,507
Liabilities		0		0
Net Fund Balance		$ 24,787		$ 24,507
Fund 73 - Employee Benefit Trust Fund (A Separate Fund to account for resources held in trust for retiree benefits.)				
Assets		$ 2,549,886		$ 3,054,886
Liabilities		0		0
Net Fund Balance		$ 2,549,886		$ 3,054,886
Fund 80 - Community Service Fund (A Separate Fund for the costs associated with utilization of school district facilities by the public during non-school hours.)				
Assets		$ 0		$ 0
Liabilities		0		0
Net Fund Balance		$ 0		$ 0


SCHOOL DISTRICT OF ELMBROOK
Equalized Tax Levy Rate (per $1000)
Per Thousand
14
12
10
8
6
4
2
0
2000-01
2001-02
2002-03
2003-04
2004-05
2005-06
2006-07
2007-08
2008-09
2009-10
2010-11
2011-12
General Fund and Community Service Fund
Debt Service Fund
Total Levy Rate

SCHOOL DISTRICT OF ELMBROOK

2011-12 PROPOSED BUDGET

TAX LEVY AND LEVY RATE COMPUTATION

	2010-11 Actual	2011-12 Proposed	Increase/ (Decrease)	Percent Change
General Fund	$ 71,699,453	$ 65,661,153	$(6,038,300)	- 8.42%
Debt Service Fund (Non-Ref.)	632,001	655,000	22,999	+3.64%
Debt Ser. Fund (Referendum)	5,182,585	5,154,671	(27,914)	- 0.54%
Community Service Fund	381,685	497,891	116,206	+30.45%
	$ 77,895,724	$ 71,968,715	$(5,927,009)	- 7.61%

EQUALIZED TAX LEVY RATE

	2010 Actual	2011 Estimated	Estimated Increase/ (Decrease)	Percent Change
All Municipalities	$10.69	$9.75	$ - 0.94	- 8.8%
Taxes on Home Valued at $300,000	$3,207.00*	$2,925.00*		

*Please note that property taxes for individual District taxpayers will vary depending on the percentage of equalized value that their municipalities use for their assessed valuations

2010-2011 Gift Donors

Thank you for the generous donations made to District students and schools from August, 2010 through July, 2011. Gifts to the District totaled more than $515,400.

Brookfield Elementary
Brookfield Elementary PTO
Elmbrook Education Foundation
Hellman's Driving Range
Wheaton Franciscan Services, Inc.

Burleigh Elementary
Burleigh Elementary PTO
Elmbrook Education Foundation
Hellman's Driving Range
Northwestern Mutual Foundation
Oneida Tribe of Indians of Wisconsin

Dixon Elementary
Dixon Elementary PTO
Elmbrook Education Foundation
Hellman's Driving Range

Hillside Elementary
Sherri Bergren
Elmbrook Education Foundation
Hellman's Driving Range
Hillside Elementary PTO

Swanson Elementary
Elmbrook Education Foundation
Hellman's Driving Range
Chyeryl Lavendar
Mr. & Mrs. Maurice Levie
Office Max
Swanson Elementary PTO

Tonawanda Elementary
Brady Corporation Benefit Walk
CH2M
Elmbrook Education Foundation
Gopher Sport
Hellman's Driving Range
Tonawanda Elementary PTO
Wells Fargo Foundation

District
City of Brookfield
Kern Family Foundation
Wild Country Game Farm

Pilgrim Park Middle School
Mary Lou Barnes
Elmbrook Education Foundation
Hellman's Driving Range
Colleen O'Laughlin
Northwestern Mutual Foundation
Pilgrim Park PTO

Wisconsin Hills Middle School
Elmbrook Education Foundation
Hellman's Driving Range
Wisconsin Hills PTO

Fairview South
Dollar General Literacy Foundation
Elmbrook Education Foundation
Friends of Fairview South
Eric Haertle

Brookfield Central
Brookfield Central Boys Basketball
Brookfield Youth Football
BC^2
Lancer Booster Club
Mr. & Mrs. Kevin Markey
Outback/Fleming's LLC

Brookfield East
Amato Family Foundation
Le Albers
Brookfield East PTO
Mr. & Mrs. Jeffrey Domach
East 2010 & Beyond
Elmbrook Education Foundation
Friends of Fine Arts
Brian & Jenny Holtbeck
KHS USA
Jeffrey Kalenak & Kathleen Muldowney
Craig Kuehl
Bob McCann
Mark Scott
Spartan Athletic Booster Club
Spartan Youth Basketball
Spartan Youth Football
Younker & Jerri Wang

ELMBROOK SCHOOLS
School District of Elmbrook

Budget Hearing and Annual District Meeting of the School District of Elmbrook
Central Administrative Offices Board Room
September 27, 2010

Present: Allgaier, Gehl, Jones, Lambert, Wartman, Wilson, and Ziegler; administrative staff, and approximately 37 electors

The Budget Hearing for the 2010-2011 Operating Budget of the School District of Elmbrook was called to order at 7:00 p.m. by President Tom Gehl.

Treasurer Glen Allgaier reviewed legislation enacted in 1993 that affected revenues and expenditures in response to electorate concerns about rising taxes that included Revenue Cap that allows per student increase of 2% (was 2.6% until 2009-2010), QEO (Qualified Economic Offer) that set teacher salary and benefits at 3.8% (in July, 2009 was replaced by revised interest arbitration standards), State Aid that averages 67% across all districts but is less for "property rich" districts, and voter option to override revenue caps. Dr. Allgaier reviewed the five-year financial projection that shows a five year $15.6 million shortfall, reported on salaries and benefits, administrative costs, and resident enrollment. Dr. Allgaier reported on 2010-2011 proposed general fund expenditures including salary and benefits, purchased services, capital expenditures, debt retirement, insurance, operating transfer-out; per-pupil cost; expenditures by function that shows a total of $85,144,988, an 0.7 percent increase; reviewed proposed District revenues to include property taxes, open enrollment, state aid, federal aid, and other aid; reviewed the District Fund Balance; and reviewed the proposed Tax Levy which is $78,535,670, an increase of 1.15 percent.

Audience questions and comments included how a year to year increase tracks with efforts to reduce expenses, requested explanation of reduction of student enrollment, requested explanation of the actual debt gap used in the five year financial projection, if resident involvement was used budget reductions, request for slides presented during the Budget Hearing, question if salaries and benefits should decline along with the decline in resident enrollment, explanation of QEO (Qualified Economic Offer) and CPI (Consumer Price Index), making sure that teaching staff is aware of the financial concerns of the District, question of how enrollment projections are developed, suggestion to discuss financial concerns with legislators, request to look at benefits for cost savings, request to also look at efficiencies in areas outside of salaries and benefits, explanation of the Fund Balance, concern expressed that residents may begin looking outside of the District to educate children.

President Tom Gehl read the 2009-2010 Gift Donors list that included donations totaled more than $330,000. Donors and the schools/programs where donations were made included: **Brookfield Elementary**: Elmbrook Education Foundation, Brookfield Elementary PTO, Paul & Christine Anderson, RK Systems LLC, First Student Transportation, Koss Stereophones, Mr. Rick Kasabuske, and Mr. & Mrs. Jon Vice; **Burleigh Elementary**: Burleigh Elementary PTO, Northwestern Mutual Foundation Volunteer Support Program, Oneida Tribe of Indians of Wisconsin , Elmbrook Education Foundation, and Friends of Brookfield Public Library; **Dixon Elementary**: Dixon Elementary PTO, Kathleen Hawkins, and Charles Marn; **Hillside Elementary**: Hillside Elementary PTO, Sheri Bergren, Kay Benning, and Kohl's; **Swanson Elementary**: Swanson Elementary PTO, Mr. and Mrs. Patterson, Young Entrepreneurs Club, Barnes & Noble, and Hellman's Driving Range; **Tonawanda Elementary**: Tonawanda Elementary PTO, Krista Allenstein, Wells Fargo Community Support Program, Pete Kajuch & Annette Lococo, and Charles & Elisabeth Jucke; **Pilgrim Park Middle School**: Pilgrim Park Middle School PTO, Elmbrook Education Foundation, Kathleen Hawkins, and Charles Marn; **Wisconsin Hills Middle School**: Community United Methodist Church Woman's Group, Elmbrook Education Foundation, and Wisconsin Hills Middle School PTO; **Fairview South School**: Friends of Fairview South and Elmbrook Education Foundation; **Brookfield Central High School**: BCHS Boys Basketball, BC^2, Elmbrook Education Foundation,

Herma Family Foundation, and Lancer Athletic Booster Club; **Brookfield East High School**: East 2010 & Beyond, Spartan Athletic Booster Club, Quarles & Brady, Citizens for Kanavas, Junior Spartan Program. Melissa Matz, Sally Beckstrom, Curtis Paar, and Wild Country Game Farm; **District Wide**: City of Brookfield Parks & Recreation, Kern Family Foundation, Assurant Health Foundation, Baird Foundation, Elizabeth A. Brinn and Foundation, Wisconsin Association of School Business Officials.

Motion by Meg Wartman to adjourn the Budget Hearing. Seconded by Jean Lambert. The Budget Hearing adjourned at 8:19 p.m.

The Annual Meeting was called to order at 8:30 p.m. by Board President Tom Gehl in accordance with Wis. Stats. 120.08. The Pledge of Allegiance was recited. Board Clerk Gary Jones read the official meeting notice.

President Tom Gehl requested nominations for Chairperson of the meeting. Enio Casale nominated Richard Parfrey. There were no further nominations from the floor. The nomination of Mr. Richard Parfrey as Chair of the Annual Meeting carried on a voice vote. The meeting was turned over to Mr. Parfrey at 8:33 p.m. Kristine Schmidt, Clerk for the City of Brookfield, was introduced as Parliamentarian. Mr. Parfrey reviewed rules governing speaking and voting during the Annual Meeting; introduced tellers Anne Kreul and teller chair Cindy Frey; and thanked registrars, Anne Kreul and Melanie Stewart.

Motion by Gary Jones to approve the Annual Meeting agenda. Seconded by Betsy Haushalter and carried on a voice vote.

Superintendent Matt Gibson reported on student achievement. Board President Tom Gehl provided reported on the high school construction project where ribbon cutting and tours of Brookfield Central and Brookfield East were held on September 25; and reported on the six financial teams that have met, made recommendations to the Board, and the recommendation on which the Board has acted to manage the District finances.

Mr. Parfrey conducted the Oath of Residency for 7 residents and provided each resident a ballot.

Motion by Glen Allgaier that the electorate authorizes the reimbursement of actual and necessary Board members' expenses for travel outside the school district in the performance of duties. Seconded by Meg Wartman. Mr. Parfrey reported that the 2010-2011 budget for actual and necessary Board members expenses for travel outside the school district in performance of duties is $1,600.00 for the entire Board. The motion carried on a voice vote.

Motion by Glen Allgaier that the 2010-2011 salary for each Board member remains at $3,600. Seconded by Bob Ziegler. The motion carried on a voice vote.

Motion by Glen Allgaier that a tax levy of $72,421,486 be approved for the General Fund; that a tax levy of $540,171 be approved for the Non-Referendum Debt Service Fund; that a tax levy of $5,182,585 be approved for the Referendum-Approved Debt Service Fund; and that a tax levy of $391,446 be approved for the Community Service Fund to support the School District of Elmbrook 2010-2011 budget. Seconded by Gary Jones. The motion carried on a voice vote.

Motion by Glen Allgaier to establish the 2011 Annual Meeting time of 7:00 p.m. on Monday, September 26, 2011. Seconded by Meg Wartman. The motion carried on a voice vote.

Mr. Parfrey declared the Annual Meeting adjourned at 9:09 p.m.

Thomas D. Gehl, Board President